

**LOMBARD MODEL: INTERNATIONAL ASSESSMENTS**  
Evaluation and ideas of a subsidiarity-inspired way of governance

January 25<sup>th</sup> - 28<sup>th</sup> 2010  
Milan, Italy



Detail from *La scuola di Atene*, Raffaello Sanzio, Musei Vaticani, Roma.

## Introduction

### Purpose

A distinctive experience of government has been accumulated in Lombardy over the course of three successive regional legislatures, now spanning a period of fifteen years. An analytical overview has now been achieved, providing an understanding of the key elements and tools of a system of governance inspired by the principle of subsidiarity.

While the feedback circuit between the domestic experience of governance and the philosophy of subsidiarity continues to bear fruit, Lombardy's Government is strongly committed to widening the analytical horizon by taking an active part in the international academic debate over different governance experiences.

The Presidency asked IReR (Lombardy Regional Institute for Research) to collect authoritative and evidence-based analysis of its model of governance, seeking the involvement of prominent international scholars and experts.

### The project

The project is structured in two stages:

1. a collection of short papers by authoritative scholars and experts in the governance field. even at this initial stage, the contributions will be characterized by each author's structured "reactions" to the Lombard Model, achieved through a programme of readings and direct contacts and interviews taking place in Milan. Papers will be delivered by the end of January 2010.
2. Building on the results of the first stage, a set of deeper studies on specific fields or matters of interest. Each contributor to the first stage will have the possibility to submit a research proposal on specific issues he/she considers of particular interest. These in-depth studies will be collected and presented in a report due by the end of June 2010.

## The workshop

In order to develop the first step of the project, IReR will organize a workshop in Milan, through which contributors will acquire an overview of the Lombardy model of governance through structured interviews and directed readings of relevant case studies. Following the workshop, and while still in Milan and thus able to dialogue easily with the organizers, contributors will produce a paper summarising their commentaries about Lombardy model, on the basis of what they have learned and of their personal expertise.

### Product expected

Each participant will produce a short paper (between 4000 and 6000 words) by the end of January, summarising their personal reaction, commentaries, reflections and ideas about the Lombardy model of governance.

#### – How

Participants will be required to study a portfolio of documents provided by the organizers in preparation to the workshop, in order to achieve a balanced first insight into Lombardy model of governance and the principle of subsidiarity inspiring it.

The workshop will begin with the official presentation (Monday morning) of the End-of-Legislature Report, the traditional report IReR carries out at the end of a legislature period, analysing in depth what has been achieved and how by the Regional Government.

During the following days, participants will be introduced to a selection of case studies of individual experiences of governance, both in the public and the private sector, which have emerged as particularly significant and characteristic of Lombardy's experience of subsidiarity-inspired governance. They will also have the opportunity of meeting and interviewing members of the Regional Government from fields of particular relevance to each contributor's professional expertise.

At the end of the workshop a 4 hours seminar will take place in order to share some ideas and comments developed during the previous days work.

#### – Who

Six international scholars or experts, with an internationally recognized track record in the analysis or operation of regional policy, or in specific fields of regional competence will participate to the project.

- PHILLIP BLOND, *Res Publica, UK*
- CHARLES GLENN, *Boston University School of Education, USA*
- HELEN HAUGH, *MPhil in Management Programme Cambridge University, UK*
- MICHAEL KITSON, *National Competitiveness Network, MIT Institute, Cambridge, UK*
- LESTER SALAMON, *Institute for Policy Studies, Johns Hopkins University, USA*
- GERARD VAN BORTEL, *OTB Research Institute for Housing, Urban and Mobility Studies Delft University of Technology, The Netherlands*

– When

The workshop will begin with a welcoming dinner on Sunday night, January 24<sup>th</sup> and will conclude with lunch after the seminar on Thursday, January 28<sup>th</sup>.

The structure

Sunday 24 <sup>th</sup>	Monday 25 <sup>th</sup>	Tuesday 26 <sup>th</sup>	Wednesday 27 <sup>th</sup>	Thursday 28 <sup>th</sup>
	RFL Official Presentation	Field Studies/ Interviews	Field Studies/ Interviews	Conclusive Seminar
				Lunch
	Field Studies/ Interviews	Field Studies/ Interviews	Field Studies/ Interviews	
Welcome Dinner				

## The participants:



### PHILLIP BLOND

Director of ResPublica, and a research fellow at NESTA. Phillip is an internationally recognised political thinker, and economic and cultural commentator. He has recently published a number of comment and analysis pieces in The Financial Times, The Independent, The Guardian and The Sunday Times. His work has attracted considerable attention as an advocate of a radical, progressive Toryism. Prospect named him as the British thinker to watch in 2009, and The Times called his forthcoming book 'Red Tory' one of the highlights of the year to come.



### CHARLES GLENN

Fellow of The University Professors; School of Education Dean *ad interim*; Professor and Chairman of Administration, Training, and Policy, School of Education. served as director of urban education and equity efforts for the Massachusetts Department of Education where he oversaw the administration of state funds for magnet schools and desegregation and was responsible for the nation's first state bilingual education mandates.



### HELEN HAUGH

University Lecturer in Community Enterprise and Director of the Mphil in Management Programme at the Judge Business School, Cambridge. Dr Haugh was previously a Lecturer at the Centre for Entrepreneurship, Department of Management Studies, University of Aberdeen, where she taught strategic marketing, business policy, and management. Her research interests include: social enterprises, volunteering and management in the public sector; organisational culture, entrepreneurship, marketing and strategic management in SMEs.



### MICHAEL KITSON

Professor of International Macroeconomics at the University of Cambridge (United Kingdom), director of the National Competitiveness Network through the Cambridge – MIT Institute, director of the Management Studies Tripos and co-director of the

Programme on Regional Innovation. He has served as an expert consultant to the Chamber of Lords, participating in the Select Committee of Economic Affairs' inquiry into Globalisation. He is also an associate researcher at the Centre for Business Research and co-editor of the Cambridge Journal of Economics. His principal areas of research are politics and macroeconomic strategy, international commerce, and industrial and regional economics.



### LESTER SALAMON

Professor at The Johns Hopkins University and director of the Center for Civil Society Studies at the Johns Hopkins Institute for Policy Studies. He previously served as Director of the Center for Governance and Management Research at The Urban Institute in Washington, D.C. and as Deputy Associate Director of the U.S. Office of Management and Budget in the Executive Office of the President. Before that, he taught at Duke University, Vanderbilt University, and, during the American civil rights struggle of the mid-1960s, at Tougaloo College in Tougaloo, Mississippi.



### GERARD VAN BORTEL

Member of the OTB Research Institute of TU Delft. Before joining OTB he worked for several years as a consultant at RIGO Research en Advies in Amsterdam. Before this he worked as a policy consultant and manager at housing corporations in the east and north of the Netherlands. Gerard completed the "Housing" degree programme at Hogeschool Midden-Brabant in Tilburg and combined this with a university degree in Management Studies, specialising in Strategy and Organisation. He is currently working on his PhD research project "*Shifts in Governance in Social Housing: a network approach*" which focuses more on administrative aspects.

## Contacts

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